KICUKIRO DISTRICT PERFORMANCE CONTRACT FOR 2015-2016 Outcome (Under Source of **Pillars** Output Indicator **Baseline Activites Budget** priority area/ Target Funds sector) 1.1. TRANSPORT 1 KM of Improved road Km of paved and Number of Km 5.8 km of asphalt Construction and 1,495,668,572 GoR and road built up to 50% network and unpaved roads constructed Construction built Supervision of Camp District sustainability constructed up to 94% Kanombe- Busanza -Own Rubilizi Asphalt road Revenues (Asphalt, cobbledstones paved 80% □ 1.4 km of Niboye CoK /GoR Supervision and road, earth roads) Kabeza asphalt road Completion of works completed 23.354 km of 32.018 km of roads Contribution of Rwf 350 350,000,000 District Kigarama, Gikondo (Kigarama, Gikondo, Millions to the Project Own and Niboye roads Niboye and Kagarama) Starting laying Revenues & with Foundation completed with cobblestones GoR level and Drainage draining, foundation Construction and and sidewalks built and retaining wall Supervision of works up to 90% and sidewalks Laying cobblestones 12 km of earth To rehabilitate 3 km of GoR/Distric 8 Km of earth 260,816,166 roads rehabilitated rehabilitated earth roads in Gatenga in 4 VUP Sectors in ☐ To rehabilitate 3 km of 2014/2015 budget earth roads in Masaka vear □ To rehabilitate 3 km of earth roads in Nyarugunga ☐ To rehabilitate 3 km of earth roads in Kanombe

| Pillars | Outcome (Under priority area/ sector) | Output | Indicator | Baseline | Target | Activites | Budget | Source of Funds |
|---------|--|--|---|---|--|---|---------------|---|
| | | Bridge constructed | Number of bridges maintained / Rehabilitated | ☐ Technical study completed and approved | | ☐ Construction and supervision of a bridge connecting Gahanga and Kagarama Sectors | 44,646,576 | Central treasury/Di strict |
| | | | 1.2. UR | BANIZATION | AND RURAL SET | TLEMENT | | |
| | Enhanced Urbanization and development of cities and town | Urban infrastructures developed | km of roads with street lights / Infrastructure completed | ☐ A part of Nyanza - Gahanga NR without street lights ☐ Street light of Sonatube cotraco road done at 60% | public street lights | 1. Install street lighting to 4.2 km of Nyanza - Gahanga asphalt road 2. Install street lighting to 2.6 km of Sonatube- Cotraco- Kicukiro- Health Center asphalt road 3.Install street lighting to 2.3km Chez John-Bralirwa- PAM-Kicukiro-Kiosque Alleluia asphalt road | 460,000,000 | Cok /GoR |
| | | Urban planning tools developed | □ Physical detailed plan developped | ☐ Lack of detailed master plan of Cells of Gahanga Sector | □ Physical detailed plans of 2 cells elaborated | □ Elaborate a detailed master plan of Gahanga and Nunga Cells □ Fixing beacons | 57,720,000 | Central treasury/Di strict |
| | Integrated Urban and Rural Settlement | Households living in planned settlements increased | □Construction works completion rate | □ Apartments built up to 20% | 64 luxury apartments built up to 70% in Kagarama Sector by KISIMA Company | □ Supervision of the construction works | 3,808,000,000 | Private Sector through PPP model |

| Pillars | Outcome (Under priority area/ sector) | Output | Indicator | Baseline | Target | Activites | Budget | Source of Funds |
|---------|--|--|--|---|--|---|------------|-----------------------------------|
| | | | | 1.3. | ENERGY | | | |
| | access to | Electricity connections increased | Number of Households connections | 45,133 HHs | 257 HHs | ☐ Fill in connections to new 257 households | - | REG |
| | Efficiency | Dissemination of Biogaz Digesters facilitated | Number of Domestic biogas Installed | □ 24 Biogaz digesters constructed | □ New 35 Domestic biogas | ☐ Identify, mobilize and subsidizing construction of domestic biogas plants | 10,500,000 | Central treasury/Di strict |
| | | | | 1.4. WATER | AND SANITATIO | N | | |
| | access to clean | Rural Water sustainability improved | Number of houses with access to clean water | □ Land identified in Rusheshe Cell/ Masaka Sector | □ 3 rainwater storage tanks of 100 m3 connected to 60 houses | □ Avail land □ To construct a pilot communal rainwater harvesting system, which includes five (5) underground storage tanks totaling 500 m3 (100 m3 each tank) in Rusheshe Cell | 85,797,547 | Water for People & District |
| | access to hygiene and | Hygiene and Sanitation in Urban Areas and Villages improved | □ Number of field inspection carried out | □ 12 Inspections carried out | ☐ Hygiene standards Compliance inspections of food premises, food storage and eating rooms conducted | □ Conduct monthly inspections | 2,500,000 | District |

| Pillars | Outcome (Under priority area/ sector) | Output | Indicator | Baseline | Target | Activites | Budget | Source of Funds |
|---------|--|--|-------------------------|--|--|--|-----------|----------------------|
| | | | | 1.5. | EXPORT | | | |
| | growth of non- traditional exports by 37% (Manufacturing : \$ 35 million,Agro- processing :\$ 42 | National Target: new 100 ha for fruits and vegetables, new 65 Ha for Flowers including 20 Ha for | ha of fruits planted | 6,018 plants of mango planted in Gahanga | 10 ha of fruits planted in radical terraces of Gahanga | □ Purchasing of fruit plants and Plantation □ Follow up | 4,000,000 | MINAGRI& District |
| | | | 1.6. P | RODUCTIVITY A | ND YOUTH EMPL | OYMENT | | |
| | employment in | Off farm jobs created from all Economic Activities | | - | 20,020 | □ Creation of new off farm jobs in different economic activities | 5,500,000 | District/MI FOTRA |

| Pillars | Outcome (Under priority area/ sector) | Output | Indicator | Baseline | Target | Activites | Budget | Source of Funds |
|-------------------------------|--|-----------------------------|--|---|--|--|------------|--------------------------------|
| 1. Economi c Develop | | Start-up MSMEs developed | Number of start- up MSMEs for Youth and Women coached | □ Establishment of NEP Programme | □ 1,000 bankable projects by businesses will grow up through coaching | □ Support in the identification of MSMEs to be coached and come up with bankable projects □ Monitor the implementation of the entire output □ Report to NEP Secretariat the implementation progress on a quarterly basis | 10,000,000 | MIFOTRA- NEP |
| ment | | | □ Number of women supported | 450 people supported through Gira Ubucuruzi scheme | □ 212 poor women financially supported | ☐ Group 212 women into 11 cooperatives ☐ Provide startup capital for the poor women (technical and financial support) | | NWC/Distri ct |
| | | | □ Number of street vendors male and female supported | Street vendors mobilized for being grouped into cooperatives | □ 634 poor people (626 women and 8 men) financially supported | ☐ Group 636 into 8 cooperatives ☐ Renting halls ☐ Provide startup capital for the street vendors (technical and financial support) | 63,400,000 | MIFOTRA/ NEP - Programme |

| Pillars | Outcome (Under priority area/ sector) | Output | Indicator | Baseline | Target | Activites | Budget | Source of Funds |
|---------|--|---|---|--|--|---|-------------|---|
| | | ☐ Start-up toolkits provided to the apprentices and short-term vocational training graduates for self- employment | □ Number of hands-on skills graduates accessing start-up toolkit/equipmen t | □ NEP Programme initiated | □ 430 apprentices and short-term vocational training graduates for self-employment | implementation of Massive | 69,500,000 | MIFOTRA- NEP |
| | | SMEs and start ups supported by BDF KoraWigire Centers to access finance through guarantee and grants | Number of SMEs and Start Ups accessing BDF products | NEP Programme initiated | 200 SMEs supported | ☐ Monitor BDAs and services they provide to the population on a daily basis through the BDE unit ☐ Follow-up the beneficiaries of BDF products within the District. | 220,000,000 | BDF |
| | | Start-up MSMEs developed | Number of start- up MSMEs for Women coached | ☐ Kicukiro Women training cente equipped | □ 150 women trained | ☐ Training of women in massive short term vocational training apprentership | 2,000,000 | District / Kicukiro Women Training Centre |
| | | Integrated Craft Processing Center operating | □ Completion rate of the construction works | □ Construction works completed | ☐ Integrated craft Production center operational in Gahanga Sector (Agakiriro) | ☐ Completion of works of construction ☐ Operationalize Gahanga ICPC ☐ Monitor the operationalization of the ICPC | , , | KWSC Cooperative &District |

| illars | Outcome (Under priority area/ sector) | Output | Indicator | Baseline | Target | Activites | Budget | Source of Funds |
|--------|--|---|--|---|--|---|---------------|---------------------------------|
| | | Business development promoted | ☐ Number of hectares expropriated | □ 13ha of land acquired | ☐ 20 ha for Kigali Logistic Platform project (Phase 2) expropriated by june 2016 in Masaka Sector | □ Proceed to valuation and expropriate land for Kigali Logistics Platform (KLP) | 1,050,000,000 | MINICOM, RDB / District |
| | | | | 1.7. FINA | NCIAL SECTOR | | | |
| | Financial services strengthened | Loan recovery rate of SACCOs | % rate of recovered loans | □ 94.9% | ☐ Saccos non performing loans recovered up to 95% | ☐ Sensitization and recover unpaid loans | 500,000 | District |
| | | Loan recovery rate of VUP financial credit | | □ 72% | □ 95% of VUP loans recovered | ☐ Sensitization and recover unpaid loans | | |
| | | | | 1.8 ICT | | | | |
| | Enhanced information flows and participation of the population through established and new channels. | Awareness and penetration of ICT at local government levels enhanced | Number of men and women trained | 418 youth (F:164; M:254) trained in ICT | 800 youth of male and female trained in ICT | ☐ Identification and selection ☐ Conduct trainings | 10,000,000 | DOT RWANDA |
| | | | 1.9 | . PUBLIC FINA | NCIAL MANAGE | MENT | | |
| | Improved resource base | District own revenues increased | Rwf of revenue collected | □ 4,234,782,097 Rwf of collected in 2014/2015 | □ 7,099,542,862 Rwf of Own Revenues collected | ☐ Administer tax collection and recovery | 58,600,000 | RRA/Distr ct Own Revenues |
| | | | ☐ Construction works completion rate | ☐ Construction works completed | ☐ District complex multipurpose room will be equipped and operational | ☐ Equip and operationalize the multipurpose complex hall | 50,000,000 | Own Revenues |

| Pillars | Outcome (Under priority area/ sector) | Output | Indicator | Baseline | Target | Activites | Budget | Source of Funds |
|---------|--|--|--|---|--|---|---------------|---|
| | | | | 1.10. AC | RICULTURE | | | |
| | Agricultural Productivity | security through a sustainable land use | Average yields of priority crops on Consolidated land | □Maize: 3.8T/Ha □Beans:1.49T/Ha | □Maize: 4.2T/Ha □Beans:1.7T/Ha | ☐ Mobilise farmers through TWIGIRE extension model ☐ Preparation of agriculture seasons | 8,378,081 | GoR, Farmers Cooperative s; District |
| | | | □ Number of T produced/ crop | ☐ Maize : 3 894,8 ☐ Beans: 2 847.175 T | □ 6,720 T: Maize □ 5,100 T: Bush Beans | ☐ Maize production ☐ Bush Beans Maize production | | |
| | | | □ Ha of land consolidated on priority crops | □ 1,585 ha: Maize □ 3,219 ha: Bush Beans | □ 6,720 ha: Maize □ 5,100 ha: Bush Beans | ☐ Mobilisation of farmers on specific sites | | |
| | | | ☐ Ha of radical/ progressive terraces cultivated | □ 50 ha of radical terracing non cultivated | □ 27 ha radical □ 26 ha progressive | ☐ Cultivate the developped radical terraces and distribute fertilizers | 36,266,226 | Central treasury/ District |
| | | | Areas of land irrigated on consolidated land | - | 37 ha irrigated. | Purchasing of pumps for irrigation | 23,000,000 | MINAGRI/ District |
| | | - | ☐ A plant completed and operational | 60% | ☐ 1 Fertilizer blending plant completed in Nyarugunga Sector | □ Construction and Supervision of the construction works | 3,133,840,128 | ENAS &District |
| | Increased animal resources productivity | improved | Number of cows inseminated and PD positive | □ 2,200 of livestock inseminated in 2014/15 | □ 2,300 of livestock inseminated 1443 calves identified | ☐ Conduct artificial insemination ☐ Ensure semen availability | 3,000,000 | Central treasury/ District |

| Pillars | Outcome (Under priority area/ sector) | Output | Indicator | Baseline | Target | Activites | Budget | Source of Funds | | |
|---------|---|---|---|--|---|---|-------------|----------------------------------|--|--|
| | , | Animal diseases controled | Number of livestocks vaccinated against diseases | 10,500 of livestock vaccinated in 2014/15 | □ 11,000 of livestock vaccinated □2500 BQ vaccinated □3000 LSD vaccinated □ 250 Rabies vaccinated □ 1143 RVF vaccinated | ☐ Ensure timely response to animal treatement ☐ Ensure availability of vaccines; | 2,120,000 | Central treasury/ District | | |
| | | Animal production increased | Slaughterhouse operational | ☐ Slaughterhouse built up to 90% | ☐ The Modern Pig slaughterhouse operational in Nyarugunga Sector | ☐ Purchase equipments and operationalize the Modern Pig slaughterhouse in Nyarugunga Sector | 5,000,000 | Reserve force /District | | |
| | | | 1.11. EN | VIRONMENT A | ND NATURAL I | RESOURCES | | | | |
| | Ecosystems and forest resources increased and sustainably managed to optimize their economic as well as ecological functions. | forest cover increased (Area planted with trees increased) | Ha of new forest planted | □ 28 Ha with 70,000 forest trees | □ 15 Ha of 52,50 Forest trees □ 100ha of 95,200 agroforest trees □ 10 km of roads with 20,800 trees | ☐ Production of tree seedlings, their planting and follow up for at least two years | 29,625,725 | Central treasury/ District | | |
| | 2.1. SOCIAL PROTECTION | | | | | | | | | |
| | Increased coverage of the extreme poor and vulnerable. | Extended coverage of social protection safety nets (VUP components scaled- up) to the extreme | Number of HHs under extreme poverty covered by VUP PW. | General Genera | □ 600 HHs of male and female will get jobs in public works | ☐ Expand VUP PW approach to other cells of VUP Sectors ☐ Follow up timely payment. | 260,816,164 | Central treasury/ District | | |

| Pillars | Outcome (Under priority area/ sector) | Output | Indicator | Baseline | Target | Activites | Budget | Source of Funds |
|---------|--|--|--|---|---|--|-------------|----------------------------------|
| | | poor and vulnerable. | Number of people (M&F) under extreme poverty covered by FARG DS | □ 751 supported | □ 751 poor genocide survivors of M and F supported | ☐ Follow up timely payment. ☐ Monitoring of the program | 67,590,000 | Central treasury/ District |
| | | | Number of HHs under extreme poverty covered by VUP DS. | □965 supported under DS (2013/14) (M: 255; F:710) | □ 1,671 vulnerable people of male and female supported under VUP -DS | ☐ Selection of VUP direct support beneficiaries ☐ Provide monthly direct support and carry out M&E | 336,655,095 | GoR/ District |
| | | Needy genocide survivors supported. | Number of houses constructed | □ 20 houses constructed up to 70% for vulnerable groups in 2014/15 | □ 20 houses completed □ 8 new houses built up to 80% | □ Completion of 20 houses completed 100% in Rusheshe cell □ 8 new houses for vulnerable genocide survivors built up to 100% | 98,010,000 | FARG/ Minaloc /District |
| | | Mainstreaming and advocacy of PWDs enhanced | Number of cooperatives of PWDs supported | ☐ Cooperatives of PWDs trained | ☐ 2 Cooperatives of PWDs supported | ☐ Provide financial support of the Cooperatives initiated by PWDs | 5,000,000 | GoR- NCPD/ District |
| | | Joint action plan to eliminate malnutrition implemented. | Number of poor families received cows through Girinka program; | Girinka Program | □ 322 new milk cows distributed | □ Selection and Distribution of cows to eligible poor Households of male and female | 15,048,965 | GoR/ District |
| | | | Number of under- five children with acute and chronic malnutrition supported. | □ Malnourished cases reduced from 227 to 0 (227cases eliminated) | □ 100% of all Under 5 children with acute and chronic malnutrition supported | □ Avail the targeting list of beneficiaries. □ Provide milk support to under 5 children with acute chronic malnutrition. □ Mobilize and monitor citizen to fight malnutrition. | 5,000,000 | District & NGOs Partners |

| Pillars | Outcome (Under priority area/ sector) | Output | Indicator | Baseline | Target | Activites | Budget | Source of Funds | |
|----------------------|---|---|---|--|---|--|---------------|----------------------------------|--|
| | | School feeding program in 12YBE schools reinforced. | Number of Students in 12YBE fed at school. | progam implemented in 17 Secondary schools | Seventeen 12YBE schools fed 8,954 students at school | ☐ Identify students under Ubudehe category 1 to be supported. ☐ Provide subsidy to student under Ubudehe category 1. | 58,660,059 | GoR/ District | |
| | | VUP FS- Umurenge SACCO Partnership is operational in 4 Sectors | Number of people under extreme poverty covered by VUP FS. | 700 supported | 500 People of male and female covered by VUP-FS | Monitor the implementation of the Financial Services component under Umurenge SACCO Partnership arrangements. | 30,000,000 | GoR/ District | |
| | 2.2. EDUCATION | | | | | | | | |
| 2. Social Develop | Increase equitable access to 9 years basic education for all children and expanding access to 12YBE | Classrooms constructed | Number of classrooms, latrines and libraries constructed | □38 classrooms and 36 latrines constructed in 2013/2014 | 20 classrooms, 6 Library rooms, 9 Pre-Primary classrooms) and 48 Latrines | ☐ Construction and supervision of 12 classrooms, 24 latrines and 5 libraries and 9 Pre-Primary classrooms in 7 sectors | 102,904,000 | Central treasury /District | |
| ment | | TVET scaled up/ VTC established | ☐ Completion rate of the construction works | ☐ Construction works completed | ☐ Kigali Integrated College Operational in Nyarugunga Sector | ☐ Operationalize the School | 769,814,500 | Private Investor /District | |
| | | | | □ Construction works at 60% | ☐ Technical teacher institute (RTTI) constructed in Niboye Sector | ☐ Follow up of the works of construction | 2,729,383,262 | KOICA & GoR/WDA | |
| | Improved quality and learning outcomes across primary | Quality Schools inspection improved | □% of schools inspection recommendation implemented □ Number of | □ All 69 primary schools and 39 secondary schools inspected in 2014/15 | □ 71 Primary schools and 40 Secondary Schools inspected | □ Inspection of education quality in 71 Primary schools and 40 Secondary Schools | 3,385,000 | District | |

| Pillars | Outcome (Under priority area/ sector) | Output | Indicator | Baseline | Target | Activites | Budget | Source of Funds |
|---------|---|---|--|---|--|---|------------|--|
| | and secondary | □ An ECD constructed (completion rate) and operational | □ Funds Mobilized | □ An ECD centre completed up to 80% in Nyarugunga Sector | □ Construction of an ECD in Nyarugunga Sector | □ Construction and supervision of an ECD in Nyarugunga Sector | 60,752,518 | UNICEF- Imbuto foundation/ District |
| | | Drop out rate in primary reduced | % of drop out rate reduced | baseline 8.5% | 7.1% | Reducing the drop out rate in primary schools | | District |
| | | Drop out rate in lower secondary reduced | % of drop out rate reduced | baseline 8.6% | 5.6% | Reducing the drop out rate in lower secondary schools | | District |
| | Increased access to adult basic education to improve adult literacy and numeracy | Adults Literacy increased | Number of adults trained | Baseline 318,564 | 837 | Training of illiterate adults people | | |
| | | | | 2.3. | HEALTH | | | |
| | Increase geographical accessibility | _ | Number of operational health post | □ Construction works completed | 1 Health post operational in Muyange Cell- Kagarama Sector | □ Provide equipments and medical Services | 3,000,000 | District |
| | | Services provided by Health centers increased | New infrastructures constructed | □ Funds mobilized | ☐ 1 Laboratory constructed for Masaka Health Center ☐ A PMTCT room constructed for Gahanga Health Center | ☐ Construction and supervision of Works | 35,000,000 | Global Fund |
| | | Community based health insurance strenghted. | % of people covered under Community Based Health Insurance | □ 90.91% covered of CBHI 2014/15 | □ 100% of the population of male and female covered with community based health insurance | ☐ Mobilization, monitoring and evaluation | 39,375,000 | Minisante/ Global fund/ District |

| Pillars | Outcome (Under priority area/ sector) | Output | Indicator | Baseline | Target | Activites | Budget | Source of Funds | | |
|---------|--|---|--|--|--|---|-------------|--|--|--|
| | | | 2.4. | GENDER AND | FAMILY PROM | OTION | | | | |
| | Improve Family welfare and fight against GBV | "Umugoroba w'ababyeyi" operationalized in 10 Sectors | Number of sectors whereby CBD sessions organized through Umugoroba w'Ababyeyi | CBDs initiated | □ Community based dialogues operational in all 10 sectors | ☐ Operationalize " umugoroba w'ababyeyi " by establishing its structure Organize Community Based dialogues on issues including; drugs abuse, parenting, prostitution, HIV/AIDS, Gender Based Violence (GBV) | 2,081,732 | Migeprof/Di strict | | |
| | 3.1. Governance and decentralization | | | | | | | | | |
| | Improved service delivery in public sector | Citizen satisfaction with public services increased | Number of citizen cases/complaint s received and resolved at the administrative level | □ 97% of complaints resolved at District level | □ 100% of complaints resolved according to existing instructions and regulations | ☐ Conduct governance month and produce the report ☐ Solve all complaints ☐ Carry out the fields visits | 3,952,769 | GoR and District Own Revenues | | |
| | | Access to public services Enhanced | ☐ Completion rate of the construction works | □ Niboye Built up to 30% | □ Niboye administrative Office built up to 80% | ☐ Construction and supervision of works | 332,971,536 | Own Revenues | | |
| | Enhanced citizen participation | UMUGANDA value increased | value of works in FRW of UMUGANDA | 379,037,622 Rwf | 577,000,000 Rwf | ☐ Mobilization and Valuation of Umuganda activities | 1,000,000 | Own Revenues | | |
| | | Administraive entity IMIHIGO prepared and monitored | % implementation of local administraive entities (at different level) IMIHIGO prepared and monitored | □ Done every year | ☐ Annual umuganda action plans produced ,executed, evaluated and reported for | ☐ Prepare quaterly and annually UMUGANDA actions plans and reporting | | | | |

| Pillars | Outcome (Under priority area/ sector) | Output | Indicator | Baseline | Target | Activites | Budget | Source of Funds |
|----------|--|---|--|--|---|--|----------------|-----------------------------|
| | Cultural values and norms promoted | Civic education enhanced | □ Number of people trained in itorero program | 2,738 secondary leavers trained (2014/15) | Civic education training programme (ITORERO) attended by 2,800 of male and female senior six leavers | ☐ Organize the senior six leavers to attend the countrywide civic education training programme | 107,450,600 | GoR/Distric t |
| | 3.2. JRLO (Justice, Reconciliation, law and Order) | | | | | | | |
| | equitable justice ensured | Legal Aid to the Community through Access to Justice Bureaus (MAJ) Strengthened and Coordinated, | Number of people (Disaggregated by gender) received legal aid including legal representation | 699 cases out of 706 oriented with a legal aid | All cases received by MAJ oriented and legal aid provided | Conduct Public awareness on mostly used laws "Land law, Family Law, Laws related to Abunzi, GBV Law, Penal codes) | 1,650,000.00 | District |
| | | Court of law judgment executed | % of Court of law judgment executed | □ 87.2% | □ 100% of court of law judgements without litigations executed on time not later three months | □ Execute all court of law judgements | 33,732,245 | District Own Revenues |
| | 3.3. PUBLIC FINANCE MANAGEMENT | | | | | | | |
| | Enhanced Public Accountability | Public finance management systems are effective and efficient | % of Auditor General's recommendation s implemented | □ 78% of AG recommendations implemented | □ 100% of Auditor General recommendations implemented | ☐ Implement recommendations from audit done by OAG and District and other institutions ☐ Organize PFM Peer review sessions ☐ Strenghten functionning of Sector and District PFM Committees | 2,000,000 | District Own Revenues |
| TOTAL BU | JDGET | | | | | | 16,855,912,466 | |

6893