illars	Outcome (Under priority area/ sector)	Output	Indicator	Baseline	Target	Activites	Budget	Source o Funds
				1.1. TI	RANSPORT			
	Improved road network and sustainability	Km of paved and unpaved roads constructed (Asphalt,	Number of Km constructed	1 KM of Construction built up to 94%	□ 5.8 km of asphalt road built up to 50%	□ Construction and Supervision of Camp Kanombe- Busanza - Rubilizi Asphalt road	1,495,668,572	GoR and District Own Revenues
		cobbledstones paved road, earth roads)		80%	1.4 km of Niboye - Kabeza asphalt road completed	 Supervision and Completion of works 		CoK /Go
				23.354 km of Kigarama, Gikondo and Niboye roads with Foundation level and Drainage and sidewalks built up to 90%	 32.018 km of roads (Kigarama, Gikondo, Niboye and Kagarama) completed with draining, foundation and retaining wall and sidewalks Laying cobblestones 	 Contribution of Rwf 350 Millions to the Project Starting laying cobblestones Construction and Supervision of works 	350,000,000	District Own Revenue GoR
				 8 Km of earth roads rehabilitated in 4 VUP Sectors in 2014/2015 budget year 	□ 12 km of earth rehabilitated	 To rehabilitate 3 km of earth roads in Gatenga To rehabilitate 3 km of earth roads in Masaka To rehabilitate 3 km of earth roads in Nyarugunga To rehabilitate 3 km of earth roads in Kanombe 	260,816,166	GoR/Dis t

Pillars	Outcome (Under priority area/ sector)	Output	Indicator	Baseline	Target	Activites	Budget	Source of Funds
			Number of bridges maintained / Rehabilitated	 Technical study completed and approved 	 1 Bridge completed 100% 	 Construction and supervision of a bridge connecting Gahanga and Kagarama Sectors 	44,646,576	Central treasury/Di strict
			1.2. UR	BANIZATION	AND RURAL SET	TLEMENT		
	Enhanced Urbanization and development of cities and town	Urban infrastructures developed	 km of roads with street lights / Infrastructure completed 	 A part of Nyanza - Gahanga NR without street lights Street light of Sonatube cotraco road done at 60% 	9.1km of roads with public street lights	1. Install street lighting to 4.2 km of Nyanza - Gahanga asphalt road 2. Install street lighting to 2.6 km of Sonatube- Cotraco- Kicukiro- Health Center asphalt road 3.Install street lighting to 2.3km Chez John-Bralirwa- PAM-Kicukiro-Kiosque Alleluia asphalt road	460,000,000	CoK /GoR
		Urban planning tools developed	 Physical detailed plan developped 	 Lack of detailed master plan of Cells of Gahanga Sector 	 Physical detailed plans of 2 cells elaborated 	 Elaborate a detailed master plan of Gahanga and Nunga Cells Fixing beacons 	57,720,000	Central treasury/Di strict
	Integrated Urban and Rural Settlement	Households living in planned settlements increased	Construction works completion rate	Apartments built up to 20%	64 luxury apartments built up to 70% in Kagarama Sector by KISIMA Company	Supervision of the construction works	3,808,000,000	Private Sector through PPP model

Pillars	Outcome (Under priority area/ sector)	Output	Indicator	Baseline	Target	Activites	Budget	Source of Funds
				1.3.	ENERGY			
	Increased access to electricity	Electricity connections increased	Number of Households connections	45,133 HHs	257 HHs	 Fill in connections to new 257 households 	-	REG
	Efficiency	Dissemination of Biogaz Digesters facilitated	Number of Domestic biogas Installed	24 Biogaz digesters constructed	New 35 Domestic biogas	 Identify, mobilize and subsidizing construction of domestic biogas plants 	10,500,000	Central treasury/Di strict
			<u> </u>	1.4. WATER	AND SANITATIO	N		
	access to clean	Rural Water sustainability improved	Number of houses with access to clean water	□ Land identified in Rusheshe Cell/ Masaka Sector	□ 3 rainwater storage tanks of 100 m3 connected to 60 houses	 Avail land To construct a pilot communal rainwater harvesting system, which includes five (5) underground storage tanks totaling 500 m3 (100 m3 each tank) in Rusheshe Cell 	85,797,547	Water for People & District
	hygiene and	Hygiene and Sanitation in Urban Areas and Villages improved	□ Number of field inspection carried out	□ 12 Inspections carried out	☐ Hygiene standards Compliance inspections of food premises, food storage and eating rooms conducted	Conduct monthly inspections	2,500,000	District

Pillars	Outcome (Under priority area/ sector)	Output	Indicator	Baseline	Target	Activites	Budget	Source of Funds
		_			EXPORT			
	: \$ 35 million,Agro- processing :\$ 42 million ,Fruits	Horticulture and Floriculture (National Target: new 100 ha for fruits and vegetables, new 65		6,018 plants of mango planted in Gahanga	10 ha of fruits planted in radical terraces of Gahanga	 Purchasing of fruit plants and Plantation Follow up 	4,000,000	MINAGRI& District
		-		RODUCTIVITY A	ND YOUTH EMPL			-
	Increased employment in off-farm Jobs	Activities	Number of new off-farm jobs created (dissagregated jobs created by NEP interventions and by other Economic activities)	-	20,020	□ Creation of new off farm jobs in different economic activities	5,500,000	District/MI FOTRA

Pillars	Outcome (Under priority area/ sector)	Output	Indicator	Baseline	Target	Activites	Budget	Source of Funds
1. Economi c Develop		Start-up MSMEs developed	Number of start- up MSMEs for Youth and Women coached	□ Establishment of NEP Programme	□ 1,000 bankable projects by businesses will grow up through coaching	 Support in the identification of MSMEs to be coached and come up with bankable projects Monitor the implementation of the entire output Report to NEP Secretariat the implementation progress on a quarterly basis 	10,000,000	MIFOTRA- NEP
ment			Number of women supported	450 people supported through Gira Ubucuruzi scheme	212 poor women financially supported	□ Group 212 women into 11 cooperatives □ Provide startup capital for the poor women (technical and financial support)	60,000,000	NWC/Distri ct
			 Number of street vendors male and female supported 	Street vendors mobilized for being grouped into cooperatives	 634 poor people (626 women and 8 men) financially supported 	 Group 636 into 8 cooperatives Renting halls Provide startup capital for the street vendors (technical and financial support) 	63,400,000	MIFOTRA/ NEP - Programme

Pillars	Outcome (Under priority area/ sector)	Output	Indicator	Baseline	Target	Activites	Budget	Source of Funds
		□ Start-up toolkits provided to the apprentices and short-term vocational training graduates for self- employment	Number of hands-on skills graduates accessing start- up toolkit/equipmen t	□ NEP Programme initiated	□ 430 apprentices and short-term vocational training graduates for self-employment	implementation of Massive	69,500,000	MIFOTRA- NEP
		SMEs and start ups supported by BDF KoraWigire Centers to access finance through guarantee and grants	Number of SMEs and Start Ups accessing BDF products	NEP Programme initiated	200 SMEs supported	 Monitor BDAs and services they provide to the population on a daily basis through the BDE unit Follow-up the beneficiaries of BDF products within the District. 	220,000,000	BDF
		Start-up MSMEs developed	Number of start- up MSMEs for Women coached	Kicukiro Women training cente equipped	□ 150 women trained	☐ Training of women in massive short term vocational training apprentership	2,000,000	District / Kicukiro Women Training Centre
		Integrated Craft Processing Center operating	Completion rate of the construction works	Construction works completed	 Integrated craft Production center operational in Gahanga Sector (Agakiriro) 	□ Completion of works of construction □ Operationalize Gahanga ICPC □ Monitor the operationalization of the ICPC	330,300,000	KWSC Cooperative &District

llars	Outcome (Under priority area/	Output	Indicator	Baseline	Target	Activites	Budget	Source of
	sector)							Funds
		Business development promoted	 Number of hectares expropriated 	□ 13ha of land acquired	 20 ha for Kigali Logistic Platform project (Phase 2) expropriated by june 2016 in Masaka Sector 	 Proceed to valuation and expropriate land for Kigali Logistics Platform (KLP) 	1,050,000,000	MINICOM, RDB / District
				1.7. FINA	NCIAL SECTOR			
	Financial services strengthened	Loan recovery rate of SACCOs	% rate of recovered loans	0 94.9%	□ Saccos non performing loans recovered up to 95%	☐ Sensitization and recover unpaid loans	500,000	District
		Loan recovery rate of VUP financial credit		□ 72%	□ 95% of VUP loans recovered	□ Sensitization and recover unpaid loans		
		L		1.8 ICT	L			
	Enhanced information flows and participation of the population through established and new channels.	Awareness and penetration of ICT at local government levels enhanced	Number of men and women trained	418 youth (F:164; M:254) trained in ICT	800 youth of male and female trained in ICT	☐ Identification and selection ☐ Conduct trainings	10,000,000	DOT RWANDA
		I	1.9	. PUBLIC FINA	NCIAL MANAGE	MENT		
	Improved resource base	District own revenues increased	Rwf of revenue collected	□ 4,234,782,097 Rwf of collected in 2014/2015	□ 7,099,542,862 Rwf of Own Revenues collected	□ Administer tax collection and recovery	58,600,000	RRA/Distri ct Own Revenues
			Construction works completion rate	Construction works completed	District complex multipurpose room will be equipped and operational	□ Equip and operationalize the multi- purpose complex hall	50,000,000	Own Revenues

Pillars	Outcome (Under priority area/ sector)	Output	Indicator	Baseline	Target	Activites	Budget	Source of Funds
				1.10. AC	GRICULTURE			
	Increased Agricultural Productivity	sustainable land use	Average yields of priority crops on Consolidated land	□Maize: 3.8T/Ha □Beans:1.49T/Ha	□Maize: 4.2T/Ha □Beans:1.7T/Ha	 Mobilise farmers through TWIGIRE extension model Preparation of agriculture seasons 	8,378,081	GoR, Farmers Cooperative s; District
			□ Number of T produced/ crop	□ Maize : 3 894,8 □ Beans: 2 847.175 T	□ 6,720 T: Maize □ 5,100 T: Bush Beans	 Maize production Bush Beans Maize production 		
			Ha of land consolidated on priority crops	□ 1,585 ha: Maize □ 3,219 ha: Bush Beans	□ 6,720 ha: Maize □ 5,100 ha: Bush Beans	 Mobilisation of farmers on specific sites 		
			 Ha of radical/ progressive terraces cultivated 	50 ha of radical terracing non cultivated	 27 ha radical 26 ha progressive 	Cultivate the developped radical terraces and distribute fertilizers	36,266,226	Central treasury/ District
			Areas of land irrigated on consolidated land	-	37 ha irrigated.	Purchasing of pumps for irrigation	23,000,000	MINAGRI/ District
		Fertilizer blending plant constructed	 A plant completed and operational 	60%	 1 Fertilizer blending plant completed in Nyarugunga Sector 	Construction and Supervision of the construction works	3,133,840,128	ENAS &District
	Increased animal resources productivity	Animal genetic improved	Number of cows inseminated and PD positive	 2,200 of livestock inseminated in 2014/15 	 2,300 of livestock inseminated 1443 calves identified 	 Conduct artificial insemination Ensure semen availability 	3,000,000	Central treasury/ District

Pillars	Outcome (Under priority area/ sector)	Output	Indicator	Baseline	Target	Activites	Budget	Source of Funds
		Animal diseases controled	Number of livestocks vaccinated against diseases	10,500 of livestock vaccinated in 2014/15	 11,000 of livestock vaccinated 2500 BQ vaccinated 3000 LSD vaccinated 250 Rabies vaccinated 1143 RVF vaccinated 	 Ensure timely response to animal treatement Ensure availability of vaccines; 	2,120,000	Central treasury/ District
		Animal production increased	Slaughterhouse operational	□ Slaughterhouse built up to 90%	 The Modern Pig slaughterhouse operational in Nyarugunga Sector 	 Purchase equipments and operationalize the Modern Pig slaughterhouse in Nyarugunga Sector 	5,000,000	Reserve force /District
			1.11. EN			RESOURCES		1
	Ecosystems and forest resources increased and sustainably managed to optimize their economic as well as ecological functions.	forest cover increased (Area planted with trees increased)	Ha of new forest planted	28 Ha with 70,000 forest trees	□ 15 Ha of 52,50	Production of tree seedlings, their planting and follow up for at least two years	29,625,725	Central treasury/ District
				2.1. SOCIA	L PROTECTION		•	
	Increased coverage of the extreme poor and vulnerable.	Extended coverage of social protection safety nets (VUP components scaled- up) to the extreme	Number of HHs under extreme poverty covered by VUP PW.	□ 625 people (F:433 ;M:192) supported in public works (2014/2015)	□ 600 HHs of male and female will get jobs in public works	 Expand VUP PW approach to other cells of VUP Sectors Follow up timely payment. 	260,816,164	Central treasury/ District

Pillars	Outcome (Under priority area/ sector)	Output	Indicator	Baseline	Target	Activites	Budget	Source of Funds
		poor and vulnerable.	Number of people (M&F) under extreme poverty covered by FARG DS	□ 751 supported	□ 751 poor genocide survivors of M and F supported	 Follow up timely payment. Monitoring of the program 	67,590,000	Central treasury/ District
			Number of HHs under extreme poverty covered by VUP DS.	□965 supported under DS (2013/14) (M: 255 ; F:710)	□ 1,671 vulnerable people of male and female supported under VUP -DS	 Selection of VUP direct support beneficiaries Provide monthly direct support and carry out M&E 	336,655,095	GoR/ District
		Needy genocide survivors supported.	Number of houses constructed	 20 houses constructed up to 70% for vulnerable groups in 2014/15 	 20 houses completed 8 new houses built up to 80% 	 Completion of 20 houses completed 100% in Rusheshe cell 8 new houses for vulnerable genocide survivors built up to 100% 	98,010,000	FARG/ Minaloc /District
		Mainstreaming and advocacy of PWDs enhanced	Number of cooperatives of PWDs supported	Cooperatives of PWDs trained	□ 2 Cooperatives of PWDs supported	 Provide financial support of the Cooperatives initiated by PWDs 	5,000,000	GoR- NCPD/ District
		Joint action plan to eliminate malnutrition implemented.	Number of poor families received cows through Girinka program;	Girinka Program	□ 322 new milk cows distributed	 Selection and Distribution of cows to eligible poor Households of male and female 	15,048,965	GoR/ District
			Number of under- five children with acute and chronic malnutrition supported.	 Malnourished cases reduced from 227 to 0 (227cases eliminated) 	100% of all Under 5 children with acute and chronic malnutrition supported	 Avail the targeting list of beneficiaries. Provide milk support to under 5 children with acute chronic malnutrition. Mobilize and monitor citizen to fight malnutrition. 	5,000,000	District & NGOs Partners

Pillars	Outcome (Under priority area/ sector)	Output	Indicator	Baseline	Target	Activites	Budget	Source of Funds
		School feeding program in 12YBE schools reinforced.	Number of Students in 12YBE fed at school.	progam implemented in 17 Secondary schools	Seventeen 12YBE schools fed 8,954 students at school	 Identify students under Ubudehe category 1 to be supported. Provide subsidy to student under Ubudehe category 1. 	58,660,059	GoR/ District
	Sustainable Graduation out of poverty	VUP FS- Umurenge SACCO Partnership is operational in 4 Sectors	Number of people under extreme poverty covered by VUP FS.	700 supported	500 People of male and female covered by VUP-FS	Monitor the implementation of the Financial Services component under Umurenge SACCO Partnership arrangements.	30,000,000	GoR/ District
				2.2. EI	DUCATION			
2. Social Develop	Increase equitable access to 9 years basic education for all children and expanding access to 12YBE	Classrooms constructed	Number of classrooms, latrines and libraries constructed	□38 classrooms and 36 latrines constructed in 2013/2014	20 classrooms, 6 Library rooms, 9 Pre-Primary classrooms) and 48 Latrines	Construction and supervision of 12 classrooms, 24 latrines and 5 libraries and 9 Pre-Primary classrooms in 7 sectors	102,904,000	Central treasury /District
ment		TVET scaled up/ VTC established	Completion rate of the construction works	 Construction works completed 	☐ Kigali Integrated College Operational in Nyarugunga Sector	 Operationalize the School 	769,814,500	Private Investor /District
				Construction works at 60%	Technical teacher institute (RTTI) constructed in Niboye Sector	□ Follow up of the works of construction	2,729,383,262	KOICA & GoR/WDA
	Improved quality and learning outcomes across primary and secondary	Quality Schools inspection improved	□% of schools inspection recommendation implemented □ Number of	 All 69 primary schools and 39 secondary schools inspected in 2014/15 	 71 Primary schools and 40 Secondary Schools inspected 	 Inspection of education quality in 71 Primary schools and 40 Secondary Schools 	3,385,000	District

Pillars	Outcome (Under priority area/ sector)	Output	Indicator	Baseline	Target	Activites	Budget	Source of Funds
	and secondary	 An ECD constructed (completion rate) and operational 	□ Funds Mobilized	 An ECD centre completed up to 80% in Nyarugunga Sector 	□ Construction of an ECD in Nyarugunga Sector	□ Construction and supervision of an ECD in Nyarugunga Sector	60,752,518	UNICEF- Imbuto foundation/ District
		Drop out rate in primary reduced	% of drop out rate reduced	baseline 8.5%	7.1%	Reducing the drop out rate in primary schools		District
		Drop out rate in lower secondary reduced	% of drop out rate reduced	baseline 8.6%	5.6%	Reducing the drop out rate in lower secondary schools		District
	Increased access to adult basic education to improve adult literacy and numeracy	Adults Literacy increased	Number of adults trained	Baseline 318,564	837	Training of illiterate adults people		
				2.3.	HEALTH			
	Increase geographical accessibility	Health post operationalized	Number of operational health post	Construction works completed	1 Health post operational in Muyange Cell- Kagarama Sector	 Provide equipments and medical Services 	3,000,000	District
		Services provided by Health centers increased	New infrastructures constructed	🗆 Funds mobilized	 1 Laboratory constructed for Masaka Health Center A PMTCT room constructed for Gahanga Health Center 	□ Construction and supervision of Works	35,000,000	Global Fund
		Community based health insurance strenghted.	% of people covered under Community Based Health Insurance	□ 90.91% covered of CBHI 2014/15	□ 100% of the population of male and female covered with community based health insurance	□ Mobilization, monitoring and evaluation	39,375,000	Minisante/ Global fund/ District

	Outcome (Under											
Pillars	priority area/	Output	Indicator	Baseline	Target	Activites	Budget	Source of				
	sector)							Funds				
	2.4. GENDER AND FAMILY PROMOTION											
	Improve Family welfare and fight against GBV	"Umugoroba w'ababyeyi" operationalized in 10 Sectors	Number of sectors whereby CBD sessions organized through Umugoroba w'Ababyeyi	CBDs initiated	Community based dialogues operational in all 10 sectors	 Operationalize " umugoroba w'ababyeyi " by establishing its structure Organize Community Based dialogues on issues including; drugs abuse, parenting, prostitution, HIV/AIDS, Gender Based Violence (GBV) 		Migeprof/Di strict				
	3.1. Governance and decentralization											
		Citizen satisfaction with public services increased	Number of citizen cases/complaint s received and resolved at the administrative level	 97% of complaints resolved at District level 	 100% of complaints resolved according to existing instructions and regulations 	 Conduct governance month and produce the report Solve all complaints Carry out the fields visits 		GoR and District Own Revenues				
		Access to public services Enhanced	Completion rate of the construction works	□ Niboye Built up to 30%	☐ Niboye administrative Office built up to 80%	Construction and Supervision of works	332,971,536	Own Revenues				
	Enhanced citizen participation	UMUGANDA value increased	value of works in FRW of UMUGANDA	379,037,622 Rwf	577,000,000 Rwf	 Mobilization and Valuation of Umuganda activities 	1,000,000	Own Revenues				
			% implementation of local administraive entities (at different level) IMIHIGO prepared and monitored	Done every year	□ Annual umuganda action plans produced ,executed, evaluated and reported for	 Prepare quaterly and annually UMUGANDA actions plans and reporting 						

Pillars	Outcome (Under priority area/ sector)	Output	Indicator	Baseline	Target	Activites	Budget	Source of Funds			
3. Good Governanc e and Justice		Civic education enhanced	 Number of people trained in itorero program 	 2,738 secondary leavers trained (2014/15) 	□ Civic education training programme (ITORERO) attended by 2,800 of male and female senior six leavers	□ Organize the senior six leavers to attend the countrywide civic education training programme	107,450,600	GoR/Distric t			
Justice	3.2. JRLO (Justice, Reconciliation, law and Order)										
	equitable justice ensured	Legal Aid to the Community through Access to Justice Bureaus (MAJ) Strengthened and Coordinated,	Number of people (Disaggregated by gender) received legal aid including legal representation	699 cases out of 706 oriented with a legal aid	All cases received by MAJ oriented and legal aid provided	Conduct Public awareness on mostly used laws "Land law, Family Law, Laws related to Abunzi, GBV Law, Penal codes)	1,650,000.00	District			
		Court of law judgment executed	% of Court of law judgment executed	□ 87.2%	□ 100% of court of law judgements without litigations executed on time not later three months	Execute all court of law judgements	33,732,245	District Own Revenues			
	3.3. PUBLIC FINANCE MANAGEMENT										
	Public Accountability	Public finance management systems are effective and efficient	% of Auditor General's recommendation s implemented	☐ 78% of AG recommendations implemented	□ 100% of Auditor General recommendations implemented	 Implement recommendations from audit done by OAG and District and other institutions Organize PFM Peer review sessions Strenghten functionning of Sector and District PFM Committees 	2,000,000	District Own Revenues			
TOTAL BU	JDGET						16,855,912,466	•			

6893