

## **Republic of Rwanda**



Ministry of Infrastructure



Implementing the New Urban Agenda

# **PROGRAMME OVERVIEW**

Third National Urban Forum (NUF3)

6 - 7 February 2019 Kigali, Rwanda Kigali Convention Centre (KCC)

With the technical support of:

FOR A BETTER URBAN FUTURE







Green Growth Institute



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Implementing the New Urban Agenda

### TWO-DAY AGENDA

#### Overview of all sessions

Day 1 – February 6th, 2019

8:00 - 9:00 Registration

9:00 - 10:00 Opening Ceremony (Room MH3)

**10:00 - 11:00** High-level panel (Room MH3) Presentation of the current status of urbanization in Rwanda and assessment of the NUF2 recommendations

11:00 - 11:30 Coffee Break

**11:30 - 13:00** Session I: Part 1 (Room MH3) City branding, cultural uniqueness, competitiveness for local economic development

13:00 - 14:00 Lunch Break

**14:00 - 16:00** Session II (Room MH3) Participatory urban/spatial planning and urban data

16:00 - 16:30 Coffee Break

**16:30 - 17:30** Side Event I (Room MH3) Inclusive Cities Talk

**16:30 - 17:30** Side Event II (Room MH4) Spatial Development Framework for Rwanda

18:00 - 19:00 Cocktail

# TWO-DAY AGENDA

#### Overview of all sessions

# Day 2 – February 7th, 2019

**7:00 -8:30** Breakfast meeting (On invitation) 2nd Urban LEDS II-National Project Advisory Group meeting

8:00 - 8:30 Registration

**8:30 - 10:30** Session III (Room MH3) Affordable housing and informal settlements upgrading

10:30 - 11:00 Coffee Break

**11:00 - 12:30** Session I: Part 2 (Room MH3) Mobilising public and private finance for local economic development

12:30 - 13:30 Lunch Break

**13:30 - 15:30** Session IV (Room MH3) Urban resilience, climate change and green cities

15:30 - 16:00 Coffee Break

**16:00 - 17:00** Closing Session (Room MH3) Recap: NUF3 recommendations and closing remarks

# OPENING CEREMONY AND HIGH-LEVEL PANEL

06 February 09:00 – 09:45, Opening Ceremony and High-Level Panel, Room MH3

#### 09:00-09:05

Welcome Address (5 min) Hon. Amb. Gatete Claver (Minister, Ministry of Infrastructure, MININFRA)

### 09:05-09:10

Opening Remarks (5 min) Ms. Maimunah Mohd Sharif (Executive Director of UN-Habitat)

# 09:10-09:15

Opening Remarks (5 min) Guest of Honor (Government of Rwanda)

# 10:15-10:45

High-Level Panel (30 min total) Moderated by Mr. Hubert Muhire Panelists:

- 1. Hon. Amb. Gatete Claver (Minister of Infrastructure, MININFRA)
- 2. Hon. Vicent Biruta (Minister of Environment, MoE)
- 3. Ms. Marie-Chantal Rwakazina (Mayor, City of Kigali)
- 4. Mr. Fodé Ndiaye (United Nations Resident Coordinator, Rwanda)
- 5. Ms. Maimunah Mohd Sharif (Executive Director, UN-Habitat)

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09:45-10:30

Coffee Break

# 06 February 10:30 - 11:30, Setting the Stage for NUF3

## 10:30-10:40

"Multi-stakeholder platforms for implementation of the New Urban Agenda" (10 min) Mr. Roi Chiti, (Leader, Global Advocacy Platforms, UN-Habitat)

# 10:40-10:55

"Status of Urbanization in Rwanda and Assessment of NUF2 Recommendations" (15  $\min$ )

Mr. Edward Kyazze (Manager, Urbanization, Human Settlement and Housing Development Division, MININFRA)

# 10:55-11:30

Q&A (35 min) Facilitated by Ms. Josephine Malonza (Architect & Urban Designer, UR)

# SESSION I, PART 1: CITY BRANDING AND CULTURAL UNIQUENESS

# 06 February, 11:30 – 13:00, Room MH3

# 11:30 -11:35

Opening remarks (5 min)

Facilitated by Ms. Innocente Murasi (Director, Local Governance Institute, Rwanda Association of Local Government Authorities, RALGA)

# 11:35-11:45

"Economic geography of Rwandan cities" (10 min) Mr. Mike O'Doherty (Country Manager, Laterite)

# 11:45-11:55

"City branding and marketing strategies for secondary cities in Rwanda" (10 min)

Mr. Saidi Sibomana (Manager, Local Development Planning and Programs Division, Local Administrative Entities Development Agency)

# 11:55-12:05

"Cooperation and synergies between secondary cities in Guinea-Conakry and regenerating historic centres in Palestine" (10 min)

Mr. Alexis Doucet (International Technical Adviser, ENABEL)

# 12:05-12:15

"MINICOM's vision for how industrial policy can help develop Rwanda's cities" (10  $\,$  min)

Mr. Jonas Munyurangabo (Director General of Planning and M&E, MINICOM)

# 12:15-12:50

Panel Discussion and Q&A (35 min total; max. 5 min for each intervention/response) Moderated by Ms. Innocente Murasi (RALGA)



#### Panelists:

- 1. Mr. Mike O'Doherty (Laterite)
- 2. Mr. Saidi Sibomana (Local Administrative Entities Development Agency)
- 3. Mr. Alexis Doucet (ENABEL)
- 4. Mr. Jonas Munyurangabo (MINICOM)
- 5. Ms. Beatrice Uwamariya (Mayor of Muhanga)
- 6. Prof. Robert Buckley (Senior Fellow, The New School)

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# 12:50-12:30

Summary and closing remarks (10 min) Facilitated by Ms. Innocente Murasi (RALGA)

# SESSION 1, PART 2: RAISING URBAN FINANCE AND ATTRACTING INVESTMENT FOR JOB CREATION

# 07 February, 11:00 – 12:30, Room MH3

# 11:0 0 -11:0 5

Introduction of the sub-theme and panel (5 min) Facilitated by Ms. Louise Umutoni (DfID)

# 11:05-11:15

"Explaining Rwanda's new property tax" (10 min) Mr. Jonathan Nzayikorera (Manager, Fiscal Decentralization Division, MINECOFIN)

# 11:15-11:25

"Challenges and opportunities for increasing municipal revenues" (10 min) Ms. Sally Murray (Consultant, IGC)

# 11:25-11:35

"Strategies for attracting investors, and policy coordination" (10 min)

Ms. Winifred Ngangure (Acting Head, Investment Promotion and Facilitation Department, Rwanda Development Board)

# 11:35-11:45

"Principles for successful public private partnerships to finance infrastructure" (10 min) Mr. Andreas Bertoldi (Partner, Rebel Group)

# 11:45-12:20

**Panel Discussion** (35 min total, max.5 min for each intervention/ response)

Moderated by Ms. Louise Umutoni (DfID) Panelists:

- 1. Mr. Jonathan Nzayikorera (MINECOFIN)
- 2. Ms. Sally Murray (IGC)
- 3. Ms. Winifred Ngangure (Rwanda Development Board)

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4. Andreas Bertoldi (Partner, Rebel Group)

# 12:20-12:30

Summary and closing remarks (10 min) Facilitated by Ms. Louise Umutoni (DfID)

# SESSION II: PARTICIPATORY URBAN/ SPATIAL PLANNING AND URBAN DATA

# 06 February 14:00 - 16:00, Room MH3

# 14:00-14:05

Opening remarks and short video (5 min) Facilitated by Mr. Luc Boerboom (Assistant Professor, University of Twente)

# 14:05-14:15

"The role of spatial planning in land use management" (10 min)

Mr. Florien Nteziryayo (Land Use Planning and Monitoring Specialist, Ministry of Environment)

# 14:15-14:25

"Urban data and participatory urban planning: Explaining UN-Habitat's tools" (10 min)

Dr. Donatien Beguy (Research and Data Specialist, UN-Habitat)

# 14.25-15.10

**Panel Discussion** (45 min total; 5-7 min for each intervention/ response)

Moderated by Mr. Luc Boerboom (University of Twente) Panelists:

- 1. Dr. Donatien Beguy (UN-Habitat)
- 2. Mr. Florien Nteziryayo (Ministry of Environment)
- 3. Mr. Ivan Murenzi (Deputy Director General, National Institute of Statistics of Rwanda)
- Mr. Augustin Kampayana (Head, Human Settlement Planning and Development Department, Rwanda Housing Authority)
- 5. Mr. Manlio Michieletto (Professor, Department of Architecture, University of Rwanda)
- 6. Ms. Annie Kairaba (CEO, Rwanda Initiative for Sustainable Development)



# **15.10-15.40** Q&A (*30 min*) Facilitated by Mr. Luc Boerboom (University of Twente)

**15.40-15.50** Summary (10 min) Facilitated by Mr. Roi Chiti (Leader, Global Advocacy Platforms, UN-Habitat)

**15.50-16.00** Closing remarks (10 min) Mr. Augustin Kampayana (Rwanda Housing Authority)

# SESSION III: AFFORDABLE HOUSING AND INFORMAL SETTLEMENTS UPGRADING

07 February, 08:30 – 10:30, Kigali Convention Centre, Room MH3

# 08:30-08:35

Opening remarks and short video (5 min) Facilitated by Mr. Edward Kyazze (Manager, Urbanization, Human Settlement and Housing Development Division, MININFRA)

# Sub-Session on Informal Settlements Upgrading

# 08:35-08:43

"Informal settlement upgrading: best practices and lessons learnt" (8 min) Mr. Fernando Murillo (Senior Consultant, UN-Habitat)

# 08:43-08:51

"Strategies to upgrade informal settlements" (8 min) Prof. Robert Buckley (Senior Fellow, The New School)

**08:51-08:59** "Examples of informal settlements upgrading in Rwanda" (8 min) Ms. Fatou Dieye (Managing Director, Skat Consulting Ltd.)

# 08:59-09:19

**Panel Discussion** (20 min total; 3 min for each intervention/ response)

Moderated by Mr. Edward Kyazze (MININFRA) Panelists:

- 1. Mr. Fernando Murillo (UN-Habitat)
- 2. Prof. Robert Buckley (The New School)
- 3. Ms. Fatou Dieye (Skat Consulting Ltd.)
- 4. Mr. Jean D'Armour Rwunguko (Acting City Engineer, City of Kigali)
- 5. Mr. Denis Karera (Private Developer, GC Investments Ltd.)



6. Ms. Helene Carlsson Rex (Kenya Program Leader for Sustainable Development, World Bank)

# 09:19-09:30

Q&A (11 min) Facilitated by Mr. Edward Kyazze (MININFRA)

# Sub-Session on Affordable Housing

# 09:30-09:38

"Ongoing affordable housing initiatives and affordable housing techniques in Rwanda" (8 min)

Mr. Eric Serubibi (Director General, Rwanda Housing Authority)

# 09:38-09:46

"Achieving sustainable housing finance mechanisms globally" (8 min)

Mr. Mark Weinrich (Manager, Association of German Contractual Savings Institutions for Housing)

# 09:46-10:04

"Affordable housing as a strategy for sustainable informal settlements upgrading" (8 min)

Mr. Claudio Acioly (Senior Housing and Urban Management Expert, UN-Habitat)

# 10:04-10:24

**Panel Discussion** (20 min total; 3 min for each intervention/ response)

Moderated by Mr. Charles Haba (Managing Director, Century Real Estate)

Panelists:

- 1. Mr. Eric Serubibi (Rwanda Housing Authority)
- 2. Mr. Mark Weinrich (Association of German Contractual Savings Institutions for Housing)
- 3. Mr. Claudio Acioly (UN-Habitat)
- 4. Mr. Eric Rutabana (CEO, Rwanda Development Board)
- 5. Mr. Aghassi Mkrtchyan (Senior Economist, Rwanda Office, World Bank)



# 10:08-10:23

Q&A (17 min) Facilitated by Mr. Charles Haba (Century Real Estate)

# 10:25-10:30

Summary and closing remarks (5 min) Mr. Edward Kyazze (MININFRA)

# SESSION IV: URBAN RESILIENCE, CLIMATE CHANGE AND GREEN CITIES

# 07 February 13:00 – 15:00, Room MH3

# 13:00-13:10

Keynote address and short video (10 min) Hon. Amb. Mr. Vincent Biruta (Minister, Ministry of Environment)

# 13:10-13:15

Overview of the 5th State of Environment Outlook (5 min) Mr. Faustin Munyazikwiye (Deputy Director General, REMA)

# Sub-Session on Urban Resilience in the Context of Climate Change

# 13:15-13:30

Urban resilience and climate change (15 min) Mr. Alexis Doucet (International Technical Adviser, ENABEL)

# 13:30-14:05

**Panel Discussion and Q&A** (35 min total; 5-7 min for each intervention/response)

Moderator: Ms. Juliete Kabera (Director General, Ministry of Environment)

- 1. Ms. Coletha U. Ruhamya (Director General, REMA)
- 2. Mr. Hubert Ruzibiza (Chief Executive Officer, FONERWA)
- 3. Mr. Pablo Benitez (Senior Environmental Economist, World Bank)
- 4. Ms. Tara Caetano (Senior Professional Officer, ICLEI)
- 5. Mr. Alphonse Hishamunda (Acting Director, Risk Reduction and Preparedness, MINEMA)



Sub-Session on Scaling up the Concept of Green Cities in Rwanda

**14:05-14:20** Green Cities Development (15 min) Mr. Daniel Ogbonnaya (Rwanda Programme Lead, GGGI)

# 14:20-14.55

**Panel Discussion and Q&A** (35 min total; 5-7 min for each intervention/response)

Moderator: Mr. Enrico Morriello (Principal Planner, Surbana Jurong Planning Group)

- 1. Mr. Harouna Nshimiyimana (Division Manager, Building Regulations Inspection and Audits Division, Rwanda Housing Authority)
- 2. Mr. Daniel Ogbonnaya (Rwanda Programme Lead, GGGI
- 3. Ms. Noella Nibakuze (Associate, MASS Design Group)
- 4. Ms. Ineza Grace Umuhoza (Founder, Green Fighters)
- 5. Mr. David Kinzuzi (Founder, My Green Home)

# 14.55-15.00

Closing remarks (5 min)

Moderator: Ms. Juliete Kabera (Director General, Ministry of Environment)

# SIDE EVENT I: INCLUSIVE CITIES

#### 06 February 16:30 - 17:30; Inclusive Cities; Room MH3

### 16:30-16:35

Word of welcome and introduction (5 min) Ms. Mary Balikungeri (Executive Director and Founder, Rwanda Women's Network)

# 16:35-16:45

Planning for inclusive cities: Integrating vulnerable groups in urban policy-making (10 min) Ms. Maimunah Mohd Sharif (Executive Director, UN-Habitat)

16:45-17:05 Q&A (20 min)

**17:05-17:20** Group Discussion (15 min)

**17:20-17:30** Synthesis from break out groups (10 min)



# SIDE EVENT II: THE SPATIAL DEVELOPMENT FRAMEWORK

06 February 16:30 – 17:30; Spatial development Framework for Rwanda; Room MH4

# 16:30-16:35

Word of welcome and introduction of organising staff (5 min)

Mr. Edward Kyazze (Manager, Urbanization, Human Settlement and Housing Development Division, MININFRA)

# 16:35-16:45

Presentation of Spatial Development Framework results (10 min)

Dr. Jean Pierre Bizimana (Lecturer, Centre for Geographic Information Systems and Remote Sensing (CGIS), University of Rwanda)

# 16:45-16:55

Presentation of the planned activity of National Strategic Action Plan development with districts and national agencies. (10 min)

Mr. Luc Boerboom (Assistant Professor, University of Twente)

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**16:55-17:05** Q&A (10 min)

**17:05-17:20** Group Discussion (15 min)

**17:20-17:30** Synthesis from breakout groups (10 min)

# CLOSING CEREMONY

# 07 February 16:00 – 16:45, Closing Ceremony, Room MH3

# 16:00-16:15

Summary and recap of the Third National Urban Forum (15 min)

Mr. Eric Serubibi (Director General, Rwanda Housing Authority)

# 16:15-16:20

Official closing remarks (5 min) by Mr. Assoumpta Ingabire, Permanent Secretary, Minister of Local Government

List of all speakers (in alphabetic order, by last name)

#### Claudio ACIOLY



Claudio Acioly is an architect, urban planner, and development practitioner with more than 35 years of experience. He joined UN-Habitat in 2008 as chief Housing Policy, coordinator of the United Nations Housing Rights Program and the Advisory Group on Forced Evictions to the Executive Director of UN-Habitat. As head of housing policy, Mr. Acioly led the housing policy work of UN-Habitat in Cuba, Ghana, Malawi, El-Salvador, Uganda, Vietnam, Nepal and Ecuador and was directly involved in housing policy planning and implementation as well as slum upgrading. Acioly has worked in over 30 countries. Previously, he worked for the Dutch Institute for Housing and Urban Development Studies - IHS. He worked for bilateral, multilateral and international organisations such as World Bank, UNECE, UNDP and the Dutch Development Cooperation. He is the main author of UN-Habitat's Housing Profile Tool and the Street-led Citywide Slum Upgrading Strategy. He currently heads the Capacity Building Unit of UN-Habitat, linking capacity building, institutional development and policy change.

#### **Donatien BEGUY**



Donatien Beguy is a statistician and demographer with the Global Urban Observatory of UN-Habitat. In this role, he provides technical support to countries to monitor urban conditions and trends as well as report on global urban agendas (SDG 11, NUA) through development of tools and methodological approaches, data analysis and dissemination and capacity building. Prior to joining UN-Habitat, Dr. Beguy worked as a research scientist with research organizations where he gained vast experience in research, capacity building, knowledge translation and monitoring and evaluation of development programs in the population and health field in Africa. His research areas include urban health, migration and urbanization, especially the interlinkages between rapid urbanization, poverty and health dynamics in Africa, health and demographic surveillance systems, and global urban monitoring. He has published extensively in several renowned peer-reviewed journals, developed working papers and policy briefs, including sharing his research findings with policymakers, advocacy groups, and NGOs.

#### Pablo BENITEZ



Pablo Benitez Ponce is a Senior Environmental Economist working for the Environment and Natural Resources (ENR) Global Practice at the World Bank. He leads the ENR Program in Rwanda, which includes a diversity of investment programs, carbon finance operations and technical assistance. Prior joining the World Bank he worked with Marbek Resource Consultants in Canada, the Ministry of Environment of British Columbia, the International Institute of Applied System Analysis (IIASA) in Austria, the Energy Research Centre of the Netherlands, the German Agency for Technical Cooperation in Ecuador, and the Ministry of Environment in Ecuador. Pablo holds a PhD degree from Wageningen University (Netherlands) in Environmental Economics.

#### Andreas BERTOLDI



Andreas is a Partner with Rebel Group and currently heads its office in Johannesburg, South Africa. He has over 25 years of experience in public policy, economic and financial advisory. Andreas currently provides advisory services with a focus on economic development, infrastructure and urban development in Africa. He has been closely involved with strategy, policy, monitoring and evaluation, project and risk management work, as well as business case development, feasibility studies and financial analysis for several clients in government, private and NGO sectors. Other areas of work include capacity building and organisational development. Andreas Bertoldi holds an MBA, as well as a Post Graduate Diploma in Business Administration (summa cum laude), and a BA and two BA Honours degrees (with distinction). Rebel Group specialises in providing strategic, financial and economic advisory services at the interface of the public and private sectors.

#### Luc BOERBOOM



Luc Boerboom is an Assistant Professor in spatial planning and decision support systems and infrastructures for 20 years in the Department of Urban and Regional Planning and Geo-information Management, Faculty of Geo-Information Science and Earth Observation, University of Twente (Netherlands). He holds a PhD in Agronomy from the University of Georgia (USA) and an MSc in Tropical Land and Water Management from the University of Wageningen (Netherlands). For 8 years he worked with the Malaysian Department of Town and Country planning on transport and urban planning for Kuala Lumpur. Since 2013 he worked with UN-Habitat as a consultant, developing and implementing the Spatial Development Framework (SDF) methodology for strategic territorial planning of networks of settlements in Sudan, Rwanda with MININFRA and the University of Rwanda, and in Ethiopia. He also contributes and develops his expertise in other domains such as forestry climate change adaptation in Europe, rangeland management in Kenya, and coastal zone protection in Bangladesh.

# Vincent BIRUTA



Hon. Vincent Biruta is a Rwandan physician and politician, who has served as the Minister for Environment in the Rwandan cabinet, since 31 August 2017. Immediately prior to his appointment to the environment docket, he served as the Minister of Natural resources, since 24 July 2014

#### Jean Pierre BIZIMANA



Mr. Bizimana is a Lecturer at the University of Rwanda, Department of Geography and Centre for Geographic Information Systems and Remote Sensing (CGIS). After graduating from "Groupe Scolaire de la Salle Byumba", Mr. Bizimana studied Human and Physical Geography at the former National University of Rwanda.

# Robert BUCKLEY



Bob Buckley is a senior fellow in the Graduate Program in International Affairs at The New School. Previously, he was an advisor and managing director at the Rockefeller Foundation, and lead economist at the World Bank. Buckley's work focuses largely on issues relating to urbanization in developing countries. He is particularly interested in the policy issues related to slum formation. A significant part of his past work involved preparing projects and grants related to urban development issues. He has worked in more than 50 developing countries and has written widely on urbanization, housing, and development issues in academic journals such as the Oxford Bulletin of Economics and Statistics, Nature, the Journal of Money, Credit and Banking, and Economic Development and Cultural Change, as well as in global newspapers. His most recent book, Urbanization and Economic Growth, was co-edited with Michael Spence and Patricia Annez. Buckley has also served as the chief economist of the U.S. Department of Housing and Urban Development.

#### Tara CAETANO



Tara is an expert in the economics of energy and climate change mitigation, including energy and urban transitions, multilevel governance, long-term emission development strategies, development economics, and the circular economy. Previous work experience includes being a Senior Researcher at the Energy Research Centre (ERC), University of Cape Town, and at the German Institute of Global Area Studies (GIGA) in Hamburg, Germany. Tara is part of the Climate Change, Energy and Resilience work stream and plays a key role in driving forward the energy and transitions work at ICLEI Africa. Tara is also leading, in partnership with UN-Habitat, the Urban-LEDS II project, a European Commission funded project in Rwanda which aims to support local governments in Rwanda in reducing GHGs and adapting to the impacts of climate change through mainstreaming Urban Low-Emissions Development Strategies (LEDs).

#### Helene CARLSSON REX



Helene Carlsson Rex is the Kenya Program Leader for Sustainable Development at the World Bank. She coordinates the World Bank's engagements on transport, urban and rural development, water, climate change, safeguards and, energy and extractives. She joined the Bank in 2001 and has managed multi-disciplinary investment projects, regional and country-specific analytical products, reimbursable advisory services, and complex client relations. Prior to joining the Kenya country office, Helene worked in East Asia and the Pacific region, and covered a braad array of countries, including Laos, Cambodia, Mongolia, Malaysia, and China.

#### Roi CHITI



Roi Chiti is an Italian with a degree in Architecture and Urban Planning, an MA in Development and International Aid and an MSc in Land Use and Water Management, and other trainings on human settlements planning and management. For over 15 years, Mr. Chiti has coordinated and implemented urban development and renewal projects in Italy and Latin America within EUled projects. At the Italian Ministry for Foreign Affairs, he led integrated development programs on infrastructure and basic services in South Sudan and Kenya. He joined UN-Habitat in 2009 as Chief Technical Advisor for Kenya, and since 2012 is in the External Relations Division, substantively coordinating three World Urban Forums (WUFs). He then worked in the Habitat III Secretariat, coordinating relevant knowledge and policy dimensions of the preparatory process, including Regional Reports, Issue Papers, and outcome documents of Regional and Thematic Meetings. He led the UN drafting team in NYC that supported member states in the formulation of the New Urban Agenda. Currently Mr. Chiti is the Leader of Global Advocacy Platforms at UN-Habitat.

#### Jean D'ARMOUR RWUNGUKU



#### Alexis DOUCET



Jean D'Amour Rwunguko is a civil engineer, with 8 years of experience in the construction and civil engineering industry. He has completed numerous projects, among others a transport analysis for MININFRA, roadway and other infrastructure studies, and building construction consultancies for private and public institutions. He previously worked for Water for People, Engineers Without Borders and Bridge to Prosperity. Mr. D'Amour Rwunguko completed his Bachelors in Kigali Institute of Science and Technology and served first as assistant and then full lecturer at the Integrated Polytechnic Regional Centre after completing a Masters in transportation engineering at the University of Stellenbosch, South Africa. Mr. D'Amour Rwunguko joined the City of Kigali as Director of Infrastructure and is currently working as Acting City Engineer where he manages the General Directorate of City Engineering. The work includes infrastructure and transport projects, planning and implementation, urban planning, the One Stop Center, construction inspection and law enforcement.

Alexis is an International Technical Adviser to ENABEL in the Palestinian Territory, a role in which he provides technical support to the Local Government Reform and Development Program and the Regeneration of Historic Centers, as well as support for sustainable school construction and public space development. He has experience in a range of countries and urban issues, working on housing and slum upgrading for GRET in Haiti and on self-help housing in India, construction in Syria and Cambodia, WASH in Mauritania and urban planning in Mongolia. He has a degree in Architectural Civil Engineering from Université de Liège, and a Postgraduate Masters in Human Settlements from Katholieke Universiteit Leuven.

#### Fatou DIEYE



Since 2006, Ms. Dieye has worked as an urban design, architecture and sustainability management professional in the United States, Europe and East Africa. She is a former member of the urban planning and urban design teams of the NYC Department of City Planning and the City of Kigali Office of Urban Planning and Construction One Stop Center, where she was responsible for leading project teams in the planning, design and implementation of neighborhood redevelopment projects and providing expert guidance in drafting regulatory frameworks to promote sustainable and inclusive urban growth. She joined Skat Consulting in 2016 as a member of the Kigali-based Regional Coordination team for the Swiss Agency for Development and Cooperation's PROECCO Program, which promotes climate responsive production and employment in the Building Material Industry. Since July 2018, she serves as Skat Consulting's country representative in Rwanda.

#### Claver GATETE



Hon. Claver Gatete is a Rwandan politician and former ambassador, who currently serves as the Minister of Infrastructure in the Rwandan cabinet. Prior to his appointment in April 2018, he served as Minister of Finance and Economic Planning.

#### **Charles HABA**



Charles read law at the National University of Rwanda and has more than fifteen years of experience in real estate and housing finance in public and private sector. Today he runs Century Real Estate Ltd, a property business in Rwanda with more than 200,000 sqm in its property portfolio. Mr. Haba is the founding President of REAR (Real Estate Association of Rwanda), the umbrella body of property practitioners set up to train, organize, unite and professionalize real estate agents, managers and other actors in Rwanda. He is also the Board Chair of Fusion Capital Rwanda, an international private equity house, which is British and Kenyan based and has significant investments in Rwanda.

# Alphonse HISHAMUNDA



Luc Boerboom is an Assistant Professor in spatial planning and decision support systems and infrastructures for 20 years in the Department of Urban and Regional Planning and Geo-information Management, Faculty of Geo-Information Science and Earth Observation, University of Twente (Netherlands). He holds a PhD in Agronomy from the University of Georgia (USA) and an MSc in Tropical Land and Water Management from the University of Wageningen (Netherlands). For 8 years he worked with the Malaysian Department of Town and Country planning on transport and urban planning for Kuala Lumpur. Since 2013 he worked with UN-Habitat as a consultant, developing and implementing the Spatial Development Framework (SDF) methodology for strategic territorial planning of networks of settlements in Sudan, Rwanda with MININFRA and the University of Rwanda, and in Ethiopia. He also contributes and develops his expertise in other domains such as forestry climate change adaptation in Europe, rangeland management in Kenya, and coastal zone protection in Bangladesh.

#### Juliet KABERA



Ms. Kabera is currently the Director General of Environment and Climate Change at the Rwandan Ministry of Environment.

#### Annie KAIRABA



Annie Kairaba holds an MA in Development Studies, with over 20 years field experience both in the Great Lakes Region and internationally. She is the Director of a local NGO, the Rwanda Initiative for Sustainable Development (RISD), that focuses on policy research and advocacy, particularly the land rights related policies in the lens of gender. Ms. Kairaba is highly recognized for her contribution in the area of the land rights of the majority poor and the vulnerable, through the advocacy campaign for the pro-poor and the vulnerable. Under her advocacy, the Rwandan civil society through LandNet has made a significant contribution in the success of the current land reform process in Rwanda, understood by many as the most successful model for Africa. Under the leadership of Annie, RISD is the first agency in Rwanda to introduce the use of ICT to support mediation processes in Rwanda in documenting and analyzing land-related disputes, thereby helping to reduce the number of backlogs, and accessing fair justice to the poor and vulnerable.

#### Augustin KAMPAYANA



Mr. Kampayana has served Rwanda and the region in the field of urbanization and human settlements for over 21 years. Currently, he works as the Head of the Human Settlements and Urbanization Department at the Rwanda Housing Authority. Prior to joining RHA, Mr. Kampayana served in various leadership roles, including as chairman of the human settlements task force at the Ministry of Local Government from 2008-2013, and as director of decentralization and governance from 2006-2008. Previously, he served as a mayor and council chairman of Nyarugenge Central Business District and as community leader, and as president of the Rwanda Association of Local Government Authorities (RALGA). Alongside national responsibilities, Mr. Kampayana also worked as a vice-present of the Local Government Association for Africa chapter and the president of for East Africa. Mr. Kampayana holds an MPA from Maastricht School of Business (Netherlands) and a BSc from Makerere University (Uganda).

#### Dinis KARERA



Mr. Karera is a known businessman in Rwanda. He has developed and is associated with three major properties in Kigali. Among his major footprints includes park view courts in Nyarutarama, Kigali. Mr. Karera's latest foray is in mass housing, to respond to Kigali's severe housing shortage. Mr. Karera is one of the local anchor shareholders of the Kigali Heights landmark. He is also spearheading a project to transform Kigali's biggest slum in the Kangondo I and II zones of Nyarutarama, Kigali, commonly known as Bannyahe.

#### David KINZUZI



Mr. Kyazze currently works as a Division Manager for Urbanisation, Human Settlements and Housing Development at the Ministry of Infrastructure. He also doubles as a Vice-Chairman of the Council of Institute of Real Property Valuers Rwanda. Prior to joining the Ministry in December 2016, Mr. Kyazze served in various leadership aspects as a Head of Division for Urban and Housing Planning and Development and later as a Division Manager for Urban Settlements in Rwanda Housing Authority for five and a half years. Before joining RHA, Mr. Kyazze was working in the higher education arena doubling as a University Lecturer and Deputy Academic Registrar at former Kigali Institute of Science and Technology (KIST). He holds an MSc in City and Regional Planning (UK) and a BSc in Civil Engineering and Environmental Technology.

# Edward KYAZZE



Luc Boerboom is an Assistant Professor in spatial planning and decision support systems and infrastructures for 20 years in the Department of Urban and Regional Planning and Geo-information Management, Faculty of Geo-Information Science and Earth Observation, University of Twente (Netherlands). He holds a PhD in Agronomy from the University of Georgia (USA) and an MSc in Tropical Land and Water Management from the University of Wageningen (Netherlands). For 8 years he worked with the Malaysian Department of Town and Country planning on transport and urban planning for Kuala Lumpur. Since 2013 he worked with UN-Habitat as a consultant, developing and implementing the Spatial Development Framework (SDF) methodology for strategic territorial planning of networks of settlements in Sudan, Rwanda with MININFRA and the University of Rwanda, and in Ethiopia. He also contributes and develops his expertise in other domains such as forestry climate change adaptation in Europe, rangeland management in Kenya, and coastal zone protection in Bangladesh.

#### Manlio MICHIELETTO



Manlio Michieletto is a Dr. in Architecture. He completed his PhD in Architectural Composition at the IUAV University of Venice. After 5 years as Associate Professor at the University of Kinshasa, he joined the faculty of the University of Rwanda in 2016. Currently he is a senior lecturer at the Department of Architecture and the Dean of the School of Architecture and Built Environment (SABE), College of Science and Technology.

### Aghassi MKRTCHYAN



Mr. Mkrtchyan is currently the Senior Economist for Rwanda at the World Bank. Prior to joining the World Bank in 2006, he was working as an Economist at the United Nations Development Programme (UNDP) and at KPMG. He has a Masters from Harvard University, John F. Kennedy School of Government, in Development Economics and International Development.

#### Enrico MORRIELLO



Enrico Morriello is an Urban and Regional Planner with more than 15 years of experience focused on research and advisory on Urban development in Europe, South America and Africa. He spent the last 7 years working on Regional and Master Planning in Rwanda, Tanzania, Benin, Burundi, Guinea and Congo, among others. He is currently leading the technical teams charge with the updating of the Kigali Master Plan and the drafting of the new Rwanda Secondary Cities Master Plans, striving to introduce a new approach based on communities and stakeholders' engagement, inclusive and implementable planning.

#### Josephine MALONZA



Josephine Malonza is an architect and urban designer keen on the dialectical relations between Architecture and Society, particularly passionate about quality of life in urban areas. She has been substantially involved in teaching, research and community outreach for the last ten years. She works in the department of Architecture, School of Architecture and the Built Environment (SABE) at the College of Science and Technology (CST) at the University of Rwanda (UR).

Her doctoral research was based on bringing life in urban public open space, focusing on the Rwandese 'akarubanda' concept.

#### Faustin MUNYAZIKWIYE



Faustin Munyazikwiye is currently the Deputy Director General of the Rwanda Environment Management Authority (REMA). He was previously the Director of Climate Change and International Obligations at REMA. He obtained an MSc in Environmental Affairs from the University of KwaZulu-Natal, South Africa in 2011.

#### Jonas MUNYURANGABO



Jonas is the Director General for Planning, Monitoring and Evaluation for Rwanda's Ministry of Trade and Industry (MINICOM). He has worked with MINICOM in various capacities for the past six years. Before this, he completed a range of consultancies with the National University of Rwanda Consultancy Bureau. He holds a degree in Development Economics from the National University of Rwanda (now University of Rwanda).

## Ivan MURENZI



Mr. Ivan Murenzi is the Deputy Director General of the National Institute of Statistics of Rwanda (NISR) and is a statistician and economist with expertise in research, data collection and analysis. Prior to the NISR, he worked as a financial inclusion specialist at Access to Finance Rwanda (AFR) on issues related to financial sector research and policy development, MSME financing, branchless banking and mobile financial services, financial education, and institutional support to financial sector partners. Prior to joining AFR, he worked a range of government institutions, research organisations, and a private consulting firm. He holds a Masters in Policy Economics from the Centre of Development Economics, Williams College (USA).

#### Janvier MURENZI



Since 2015, Mr. Murenzi serves as Vice Mayor in charge of Economic Development in Rubavu District under MINALOC. Prior to this, Mr. Murenzi served in serval other senior positions in several NGOs and at Reach for Change. He also served as Chairman at National Youth Council that empowers Rwandan Youth to actively participate in the socio-economic development and transformation to a peaceful, prosperous, sustainable and a just society, as well as a Senior Program Manager at The Fred Hollows Foundation Rwanda. Mr. Murenzi also served as Deputy Coordinator at Point d'Ecoute. Mr. Murenzi holds an MBA in Project Management, Monitoring and Evaluation from Arunachal University, and a Bachelors in Social Sciences (Development Studies) from the Kigali Independent University.

# Fernando MURILLO



Fernando Murillo is an architect with a MSc and a PhD in Architecture and Urban Planning. His professional career combines academic work as director of a research program at the University of Buenos Aires, and technical work in the field of urban planning. His work has contributed to different governments and UN agencies, like UN-Habitat and UNHCR, for instance building 500 demonstration buildings using green technologies in Darfur, Sudan, and 15,000 housing units in South Sudan. With UNRWA he worked on building 12,000 housing units for refugees in Gaza and master planning for numerous cities. He has worked in Rwanda for many years, and recently delivered a city-wide informal settlement upgrade and prevention strategy for Kigali. He also worked widely in Latin America. Since 2015 he worked at the World Bank as Senior Urban Development Specialist for projects in Saudi Arabia, Eaupt and Palestine. He developed participatory planning tools for an inclusive urbanization strategy with a focus on progressive human rights.

#### Sally MURRAY



Sally Murray is a consultant for the International Growth Centre and for the World Bank's Global Solutions Group (GSG) on Territorial Development, which applies a strategic spatial lens to development policy, planning, and management, supporting on issues such as regional development planning, urbanization, support to lagging areas, local governance coordination, and so on. She formerly managed the IGC Rwanda's Cities portfolio and was also Senior Country Economist, managing the IGC Rwanda's research into tax policy and administration, public sector performance, and energy. Before moving to Rwanda in 2014, Sally worked as Country Economist for the IGC in South Sudan, and as Research Manager at the Centre for Effective Altruism. She holds a BA in Philosophy, Politics, and Economics from Balliol College, Oxford, and an MSc in Development Studies Research (with Distinction) from the LSE.

#### Fodé NDIAYE



Since 2017, Mr. Ndiaye of Senegal is currently the United Nations Resident Coordinator of Rwanda in Rwanda. Prior to his appointment in Rwanda, Mr. Ndiaye served as the UN Resident Coordinator in Niger for five years. Before this, Mr. Ndiaye was also the Humanitarian Coordinator for the Republic of Niger. He has held various positions at the United Nations Capital Development Fund (UNCDF) including Head of the Regional Office for West and Central Africa. Mr. Ndiaye brings 34 years of experience in leadership and management in the field of development finance. Mr. Ndiaye is an agronomist from ENSAT (France). He holds an MPA from Harvard Kennedy School (USA) and was a Mason Fellow with a Certificate in Public Policy and Management. He has a PhD in Economics from Erasmus University Rotterdam (Netherlands). He is also certified in microfinance (Boulder) and SME finance (Harvard Kennedy School).

#### Winifred NGANGURE



Ms. Ngangure Kabega is the Acting Head of Investment Promotion and Facilitation Department of the Rwanda Development Board (RDB). She has comprehensive experience in the public sector and project management. Prior to this, she served as the Senior Advisor to the Chief Executive Officer of the RDB for five years. Prior to joining the RDB, she had served at the Rwanda Information Technology Authority as a Project Manager for the National Information Communication Infrastructure, particularly the Tier III National Data Center and Government Unified Communication projects. Ms. Ngangure Kabega studied IT Applications in Management and Communication Management at university.

#### Noella NIBAKUZE



Noella Nibakuze is currently a design associate at MASS Design Group in Rwanda. She works on architectural design, construction administration, building technology and sustainability. Previously, she was an architect at Studio 4 Architects in Rwanda, where she worked on housing complexes, residential units, hotels and education facilities. Noella believes that everyone deserves a dignified place to live, work, learn, heal and play, and is interested in projects with positive impact on vulnerable communities. Her passion is to improve people's lives through a built environment that promotes sustainability and justice. Noella completed her post-graduate degree of Architectural Technology at the Tshwane University of Technology in Pretoria in 2012. In 2018, Noella participated in the United States' Tech Women program as an Emerging Leader.

#### Harouna NSHIMIYIMANA



Haruna Nshimiyimana is the Division Manager of the Building Regulations Inspection and Audits Division at the Rwanda Housing Authority (RHA). With a degree in civil engineering, he is an expert in housing regulations and standards.

#### Florien NTEZIRYAYO



Mr. Nteziryayo is currently the Land Use Planning and Monitoring Specialist Ministry of Environment, Rwanda. His primary responsibility is to elaborate policies, laws and regulations aiming at ensuring proper and efficient use of land hy various economic sectors in the country. Prior to working at the Ministry of Environment, he held positions at the Ministry of Lands, Ministry of Natural Resources, and MINIRENA and Ministry of Environment. He holds a Bachelors in Geography and Urban and Regional Planning, and a Masters in Geo-Information for Environment and Sustainable Development from the University of Rwanda.

#### Jonathan NZAYIKORERA



#### Fernando Murillo is an architect with a MSc and a PhD in Architecture and Urban Planning. His professional career combines academic work as director of a research program at the University of Buenos Aires, and technical work in the field of urban planning. His work has contributed to different governments and UN agencies, like UN-Habitat and UNHCR, for instance building 500 demonstration buildings using green technologies in Darfur, Sudan, and 15,000 housing units in South Sudan. With UNRWA he worked on building 12,000 housing units for refugees in Gaza and master planning for numerous cities. He has worked in Rwanda for many years, and recently delivered a citu-wide informal settlement upgrade and prevention strategy for Kigali. He also worked widely in Latin America. Since 2015 he worked at the World Bank as Senior Urban Development Specialist for projects in Saudi Arabia, Egypt and Palestine. He developed participatory planning tools for an inclusive urbanization strategy with a focus on progressive human rights.

### Mike O'DOHERTY



Mike is Laterite Rwanda's Country Director and specializes in program evaluation, econometrics and policy analysis. He has extensive experience in of large-scale programme evaluations in UK government and in Rwanda he has managed research projects on education, gender-based violence, financial inclusion and taxation. Before joining Laterite, he worked as an economist for 8 years in the UK Civil Service, most recently managing a large research team at HM Revenue and Customs responsible for compliance strategy and evaluation. He holds a Masters in Economics from Queen Mary University of London (UK) and a BA in Economics from the University of Cambridge (UK).

# Daniel OGBONNAYA



Daniel Ogbonnaya is the Lead, Rwanda Country Program. Coordination of the Global Green Growth Institute (GGGI). Prior to this, he worked as the Regional Coordinator and Portfolio Officer for Sub-Saharan Africa and the Middle East for GGGI's Green Growth Planning and Implementation Division. He also worked as the Knowledge Management and Outreach Adviser of GGGI's Ethiopia Country Program. He has a Masters in International Development and Cooperation. Prior to joining GGGI in 2010, he worked in Korea, Sweden and Nigeria.

#### Coletha U. RUHAMYA

Ms. Ruhamya is currently the Director General of the Rwanda Environment Management Authority.



#### Eric RUTABANA



In 2017, Mr. Rutabana was appointed the Chief Executive Officer of the Rwanda Development Board. Prior to this, he held numerous positions at BPR Atlas Mara, Business Partners, KCB Bank Rwanda, and I&M Bank Rwanda in corporate and investment banking and credit management. He holds an MBA in Finance from the Maastricht School of Management, and a BBA in Business Administration and Management from the formerly known National University of Rwanda.

#### Hubert RUZIBIZA



Mr. Ruzibiza is currently the Chief Executive Officer of the Rwanda Green Fund – Mobilizing Resources for the Green Economy (FONERWA). He previously held numerous positions, including at the Rwanda Development Board and the Bank of Kigali. He holds a Masters in International Relations and Affairs from Tufts University, Fletcher School of Law and Diplomacy (USA), and a BBA in Finance and International Business from Temple University, Fox School of Business and Management (USA).

#### Marie-Chantal RWAKAZINA



In 2018, the council of the City of Kigali has elected economist Marie-Chantal Rwakazina as the new mayor of Kigali. Ms. Rwakazina, a former economics lecturer at the University of Rwanda (2000-2008) is a development expert who has been working with the United Nations Development Programme, where she was coordinator of UN support programmes in the country. Previously, she served as Deputy Secretary General of the Rwandese Association of Local Government Authorities (RALGA) where she oversaw the coordination of the strategic and operational plans implementation for the association. She holds a Masters in Development Studies from Luxembourg

#### Eric SERUBIBI



Eric SERUBIBI is the director general of Rwanda Housing Authority (RHA), a Government entity affiliated to the Ministry of Infrastructure regulating the urbanization and housing sector.

Before being appointed as the director general of RHA in August 2017, Eric SERUBIB was the head of department in charge of Housing Projects Development in the same institution. He joined RHA in April 2013 as the Head of Department in charge of Government Assets after eight years in academic field as university lecturer and consulting professional engineer.

He is an engineer ad holds a MSc in Engineering from Oklahoma Christian University and BSc in Civil Engineering and Environmental Technology from the University of Rwanda College of Science and Technology.

#### Maimunah Mohd SHARIF



In January 2018, Ms. Sharif of Malaysia was appointed as Under-Secretary General and Executive Director of the United Nations Human Settlements Programme (UN-Habitat). Ms. Sharif was previously the Mayor of Penang, Malaysia. Prior to her appointment as Mayor, she was the first woman to be appointed as President of the Municipal Council of Seberang Perai in 2011. As mayor of a local authority, she led the Municipal Council of Seberang Perai to achieve its vision of a cleaner, greener, safer and healthier place to work, live, invest and play. She is a champion of Gender Responsive Participatory Budgeting to integrate gender perspectives into the governance process as a tool to mainstream gender into budgetary and development policy and planning.

#### Saidi SIBOMANA



Mr. Sibomana has over 20 years of experience working in local advernment and NGOs, Since 2014, Mr. Sibomana serves as Division Manager in charge of Local Development Planning and Programs within the Local Administrative Entities Development Agency (LODA) under the Ministry of Local Government. Prior to this he served as Deputy Director General in Charge of Local Development Planning, Monitoring and Evaluation at LODA. Previously, he was the Deputy Director General in Charge of Planning, Monitoring and Evaluation at the Rwanda Local Development Support Fund, and Director of Project and Planning at the Common Development Fund. Mr. Sibomana also worked at the Catholic Relief Service Rwanda, Butare-Kibuye, and at the Association de Recherche et d'Appui en Aménagement du Territoire. He holds a Masters in Developments Studies from Kabare University, Uganda and Bachelors Degree in Economics from Kigali Independent University.

#### Ineza Grace UMUHOZA



Grace Ineza Umuhoza has a Bachelors in Environmental and Water Engineering from the University of Rwanda. She is passionate about saving the world through environment and community protection. She won the Africa Innovation Prize Business idea challenge in 2016. In 2017 she was named as an emerging leader across Africa. In 2018 she founded a youth-led environmental non-governmental organization, The Green Fighter, which to date has more than 60 youth volunteers across Rwanda who engage in issues related to the safety and protection of the natural environment.

#### Louise UMUTONI



Louise Umutoni-Bower is a Governance Adviser at DfID. She holds an MSc in African Studies from the University of Oxford, where she researched women's political inclusion. Her work was selected for the Winihin-Jemide grant and the Aegis Trust research grant. Louise is also a research fellow with the University of Manchester's School of Environment, Education and Development where she is researching public sector performance with a focus on revenue authorities. This work is part of the Effective States and Inclusive Development projects that's investigating the notion of pockets of effectiveness in developing countries.

#### Beatrice UWAMARIYA

Ms. Uwamariya is currently the Mayor of Muhanga.



#### Mark WEINRICH



Mark Weinrich is currently the Manager of International Public Relations at the Association of Private German Bausparkassen. He is also serving an additional function as Secretary General of the International Union for Housing Finance, where he was previously the Head of the Economic Department. Prior to this, Mr. Weinrich taught as a Lecturer for Political Economy at the University of Freiburg, Germany. He holds a Diploma in Economics, and an MA in Political Science from the University of Freiburg.

# LOGISTICS

#### Date and venue

NUF3 is a two-day event taking place at the Kigali Convention Centre from Wednesday 6th to Thursday 7th February 2019.

### Organisers

The NUF 3 is organized by the Government of Rwanda's Ministry of Infrastructure (MININFRA), the Ministry mandated with coordination and implementation of urban related policies.

# Contact information

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# Sponsors, partners and contributors

- Rwanda Housing Authority (RHA)
- Ministry of Local Government (MINALOC)
- Rwanda Land Use Management Authority (RLUMA)
- Rwanda's Green Fund (FONERWA)
- Local Administrative Entities Development Agency (LODA)
- City of Kigali (CoK)
- Ministry of Finance and Economic Planning (MINECOFIN)
- Ministry of Environment (MoE)
- Rwanda Environment Management Authority (REMA)
- University of Rwanda (UR)

- United Nations Human Settlement Programme (UN-HABITAT)
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