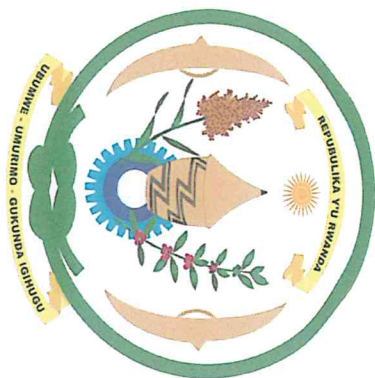


REPUBLIC OF RWANDA



MINISTRY OF INFRASTRUCTURE

I, the undersigned, Didier NKURIKIYIMFURA, the Chairperson of Rwanda Civil Aviation Authority's Board of Directors, on behalf of Rwanda Civil Aviation Authority hereby commit myself to achieve all targets here on attached to this performance contract, during the financial year 2019/2020.

I also assure you that this achievement will be made in collaboration with Rwanda Civil Aviation Authority Management and all its stakeholders.

A handwritten signature in black ink, appearing to read 'Didier NKURIKIYIMFURA', with a date '2019' written below it.

Didier NKURIKIYIMFURA

**Chairperson - Board of Directors
Rwanda Civil Aviation Authority**

A circular official stamp in blue ink. The outer ring contains the text 'MINISTRY OF INFRASTRUCTURE' at the top and 'REPUBLIC OF RWANDA' at the bottom. The center features the Rwandan coat of arms. A handwritten signature in blue ink is written over the stamp.

**Hon. Amb. Claver GATEFFE
Minister of Infrastructure**

Output	Indicator	Baseline	Targets/Milestones				Activities to deliver output	Budget Allocated/ Rwf
			Q1	Q2	Q3	Q4		
Outcome 1 : Improved Aviation Safety and Security in Compliance to International standards and recommended practices								
Output 1: FAA IASA Category 1 attained.	Level of compliance	FAA TR findings Corrective Action Plan (CAP) approved.	CAP implemented at 100%	IASA activity conducted.	Any identified findings addressed.	IASA CAT 1 attained.	1) Review and update the CAP. 2) Address identified findings during Technical Review 3) Host International Aviation Safety Assessment.	61,000,000
Output 2: State Safety Program Implemented.	Percentage (%) of SSP Level IV implementation.	SSP Level III completed at 100%.	Level IV of SSP implemented at 25% (Establish Initial Acceptable Level of Safety (ALOS) and Monitor Safety Performance of industry.)	Level IV of SSP completed at 50%	Level IV of SSP completed at 75%	Level IV of SSP completed at 100%	1) Use Industry SPIs to establish ALOS 2) Organize workshops for industry 3) Monitor Changes to SARPS and national requirements 4) Report Progress.	60,000,000
Output 3: CORSLIA Monitoring, Reporting and Verification (MRV) provisions implemented.	Percentage (%) of implementation of the plan.	Air operator's Emissions Monitoring Plan approved.	CORSLIA MRV implemented at 20%.	CORSLIA MRV implemented at 30%.	CORSLIA MRV implemented at 40%.	CORSLIA MRV implemented at 50%.	1) Submit to ICAO a list of Air operators attributed to Rwanda 2) Complete EMP Verification training course for RCAA focal point. 3) Verify Rwandair's EMP. 4) Drafting of state action plan	-

AM